

President's Address by Cynthia Gloria Hayes, PMP

Inside this edition

- President's Address
- Conference Report
- PMI SCC 1st Annual Wine & Cheese
- Education Update
- Upcoming of Technical Sessions
- Letter to the Editor
- Review of Past Events

The Board of Directors of the PMI SCC continues to chart the pathway to ensure that our Chapter achieves its strategic objectives and adds greater value to all stakeholders. In this regard, the Board has completed a strategic planning exercise and has modified our vision and mission statements along with the relevant strategic objectives for the term.



The PMI SCC **VISION** is to be *A High Profile, Well Respected, Professional and sought after Institution in the Southern Caribbean Region for Project Managers and the Practice of Project Management.*

*Our MISSION is to operate as the Authoritative Body for the development and practice of Project Management and to meet the needs of our members and other stakeholders.*

We will pursue the strategic objectives of (1) *being the knowledge authority on Project Management in the Southern Caribbean;* (2) *promote the institutionalization of Project Management, to raise the standard of the governance of the PMI SCC and to enhance the PMI SCC Brand.*

In order to achieve our stated objectives, we will need greater participation from the membership. In this regard, we are inviting volunteers to serve on committees that currently exist or will be set up to meet these objectives. The benefit of serving at this level is that members can gain insights into the operations of the Board, will receive valuable PDUs and will be better poised to serve on the Board in the future. We look forward to receiving expressions of interest from you, our members.

Within our membership, there are personnel from many sectors/industries and this broad knowledge base encompasses a wide range of project management experiences, industry specific capacity building challenges and lessons learned. On the other hand, within these very same environments, we find that many organizations are not aware of the benefits of adopting project management methodologies. There is a dire need for understanding, and an appreciation of, the fundamentals of project management. Your Chapter will establish a bureau of speakers who are able to deliver this training to public and private sector organizations. Again, we are inviting interested persons to submit their profiles detailing the areas in which they can provide this basic training. The Board will review all submissions and interview applicants accordingly. A Train-the-Trainer programme will be

organized to support prospective presenters.

We anticipate through our quarterly newsletters to extend our reach to other professional organizations, Chambers of Commerce and other non-governmental organisation. As the PMI SCC embraces these changes, we encourage our membership to move along with us and be a part of this evolution. We invite you to write articles for publication in our newsletters, submit your profile and a test presentation covering any area of the PMI Body of knowledge, case studies of any project undertaken, and/or other appropriate content that can be used for technical sessions. Also, you can submit areas of interest/topics for panel discussions.

In order to maintain our visibility as an advocacy for project management in the region, the Chapter proposes to widen our outreach programme as there is a great need for a deeper understanding and appreciation for the fundamentals of project management in both the private and public sectors. To achieve this objective, the Chapter will establish a *bureau of speakers* who can provide such training to organizations. We are thus inviting interested persons to submit their profiles detailing the areas where they can provide this basic training. The board will review all submittals and interview applicants accordingly. A training the trainer programme will be organized to support prospective presenters.

In an effort to enhance the visibility of the PMI SCC and the PMI SCC brand/image, the Board is proposing to engage the public by partnering with various organizations/NGOs to host events throughout the year. The first of this series of events will be in conjunction with the Trinidad and Tobago Red Cross to assist with their community-based disaster preparedness outreach programme in the Matelot/Grand Riviere region. This event has been scheduled for September 24<sup>th</sup>, 2010. The second event will take place towards the end of the year.

The PMI SCC encourages all members to stay connected by renewing your membership and join with us as we move full steam ahead to fulfil these objectives for the 2010-2011 term. Please do not forget to , register/claim your PDUs and ensure that your profile on the PMI website is updated before the end of July, 2010.

Yours in Project Management,

**Cynthia Gloria Hayes, MBA, PMP  
President**



## Report on the Region 14 Leadership Conference (April 30th – May 1st, 2010)

### PMI SCC Mission

To “operate as the authoritative body for Project Management professionals that fully caters to the needs of its members as they actively promote and practice the discipline of project management.”

The President and Vice President Membership of the PMI SCC attended the 2010 Project Management Institute (PMI) Region 14 Leadership Conference which was held at the Marriott Sand Key Resort in Clearwater, Tampa Bay, Florida. The theme of the conference was: **“iLead... Others Follow.** The objective was to provide leaders with ideas, insights and inspiration to advance their project management capabilities within their respective chapters.

#### Chapter Revitalization Initiative - keeping *iLead* strong in Region 14!

An expected outcome from this conference was that each President will initiate a programme to “*Revitalized Change Agents (RCA)*” who will keep the collaboration and communication active within the Chapter. It was felt that these “RCAs” are key to the Chapter’s success - as they will be the champions who will help establish clear objectives, facilitate targeted dialogue, and sustain this effort.

Region 14 extended an invitation to all twenty-five (25) Chapters to participate in the “*iLead...Others Follow*” initiative by providing:

- A primary and backup from each chapter to get it started and keep the fire stoked.
- Contacts from our chapter, with names, roles and or functions who want to participate.
- Best times for conference calls (days and times).

This group of volunteers will maintain dialogue and continue to participate in officer and chapter specific issue discussions.

#### The Conference

For the first time, all 25 Chapters in Region 14 were in attendance, including Drew Ihlenfeld, PMP Region 14 Staff Liaison, ‘Friday Facts’. Mark Langley, Executive Vice President and Chief Operating Office of PMI gave the feature address at the opening. Keynote addresses were given by John Stenbeck and Cindy Margules prior to start of the business session and on day two respectively.

#### Board Members Breakout

The Breakout sessions were geared towards strengthening the capacities of individual chapters and included 20 topics broken down into 5 packages with 4 presentations running concurrently. The President (PMI SCC) attended sessions on *President, Past Presidents and President Elects, Finance, Governance, Fiduciary Responsibilities* and **presented a paper entitled “Organizing an International Conference”.**

Board members can review the conference manual on request and the Policy and Procedures Manual on Gov-

ernance presented by the Atlanta Chapter.

Based on the membership figures provided, the PMI SCC is now the 6<sup>th</sup> largest Chapter in Region 14. The five largest chapters include:

- Atlanta Chapter 4291
- South Florida Chapter 1475
- Tampa Bay Chapter 1237
- Nashville Chapter 885
- Central Florida 758

#### Membership in Caribbean Chapters

- PMI Southern Caribbean Chapter 575
- Doctor Bird Chapter, Jamaica 131
- Cayman Island [potential chapter] 31

The Cayman Islands, Potential Chapter, has expressed an interest in becoming a branch under the PMI SCC.

#### Social Event

Tampa Bay in collaboration with Central Florida Space Coast and Sun Coast hosted a **LULA**. This event provided the opportunity for interaction with other chapter Presidents and Board Members. See pictorial highlights.

The PMI SCC presented tokens of one bottle of Royal Oak Rum and a T&T embossed keychain/opener, this generate quite a bit of interest.

#### Recommendations:

- That the PMI SCC put in a bid to host the Region 14 Leadership in 2012
- That the PMI SCC makes every effort to make presentations at each of the upcoming leadership meetings. The presentation made at this Leadership meeting highlighted the Chapter’s accomplishments over the years in planning successful conferences.
- That we source funding for other Board members to attend the leadership conferences starting from next year, particularly if we intend to be conference hosts of the 2012 Region 14 Leadership Conference.

**Cynthia Gloria Hayes, PMP**  
President

**PMI SCC present 1st Annual Wine & Cheese**

**1st Annual Wine & Cheese Event**

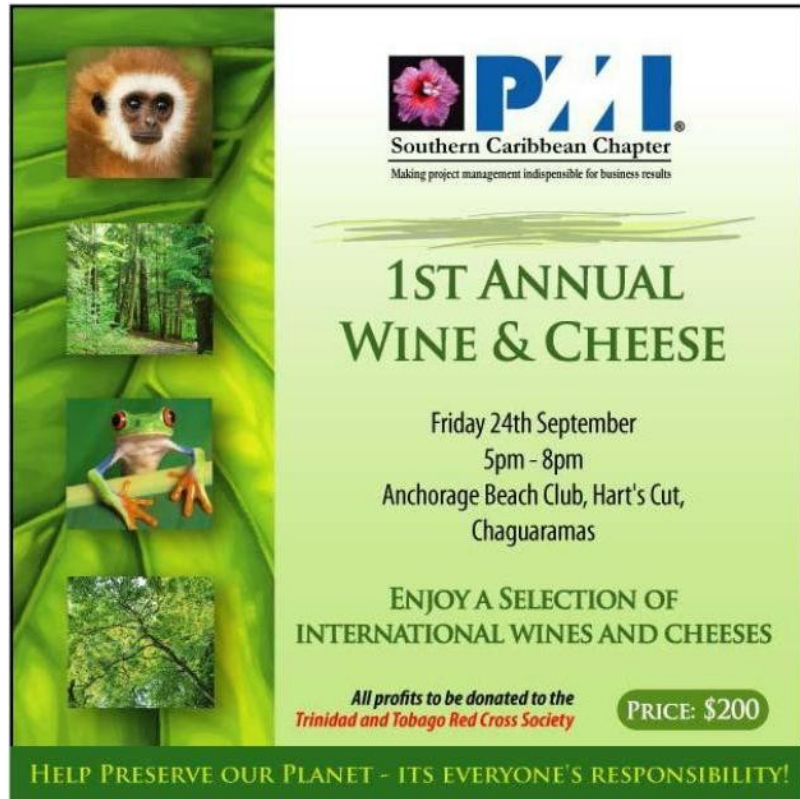
**Friday 24th September 2010 at The Anchorage, Hart's Cut, Chaguaramas.**

**Time: 5pm – 8pm**

Project Management Institute  
Southern Caribbean Chapter

4 East Street  
Petrotrin Pointe-a-Pierre  
Trinidad & Tobago, West Indies

Telephone: 1-868-658-4200  
ext. 2179



**PMI**  
Southern Caribbean Chapter  
Making project management indispensable for business results

**1ST ANNUAL  
WINE & CHEESE**

Friday 24th September  
5pm - 8pm  
Anchorage Beach Club, Hart's Cut,  
Chaguaramas

ENJOY A SELECTION OF  
INTERNATIONAL WINES AND CHEESES

All profits to be donated to the  
Trinidad and Tobago Red Cross Society

**PRICE: \$200**

**HELP PRESERVE OUR PLANET - ITS EVERYONE'S RESPONSIBILITY!**

**To raise funds in support of a Trinidad and Tobago Red Cross Society reforestation project in Grand Riviere.**

**Ticket information 384-5693**

**Help Save the Planet!**

**Grande Riviere Nursery and Reforestation Project**

As part of the PMI SCC's ongoing corporate social responsibility programme, we have recently partnered with the Trinidad and Tobago Red Cross Society. This alliance creates an opportunity for the PMI SCC to assist the Trinidad and Tobago Red Cross Society with the planning and execution of their projects in assisting the vulnerable.

The first project selected based in the Grand Riviere area has already begun. This project was officially launched by the Trinidad and Tobago Red Cross Society (TTRCS) on Friday 9th July 2010 in Grande Riviere where a number of trees were planted in the forest to act as windbreakers, while others were planted to bear fruit to feed the wild animals of the forest. The project will also involve the training of members of the community in First Aid and CPR, as well as, giving community exposure to training in soil management, plant propagation and basic project management skills.

We have planned a 'Wine and Cheese' event to be held on Friday 24th September 2010 at The Anchorage in Chaguaramas where we will publicly launch this strategic alliance to various stakeholder groups as well as generate much needed income to assist with this initiative in project management, and development. Community members and participants of the Grand Riviere project will be present and to give first insights and share information on their experiences.

Exam results for April 2010

LAST NAME	FIRST NAME	CERTIFICATION	EXAM RESULTS
Abraham	Andre	PMP	PASS
Adhin	Linford	PMP	PASS
Alfonso	Danielle	PMP	PASS
Balliram	Adesh	PMP	PASS
Barnwell	Deon	CAPM	PASS
Beepath	Bishen	PMP	PASS
Belgrove	Kester	PMP	PASS
Benasrie	Susan	PMP	PASS
Black	Darren	PMP	PASS
Bonair	Winzey	PMP	PASS
Brzezinski	Derek	PMP	PASS
Burgess	Ayinde	PMP	PASS
Caliste	Anson	PMI-SP	PASS
Corneille-Mugabe	Joanne	CAPM	PASS
David	Aysha	PMP	PASS
des Vignes	Gertis	PMP	PASS
Dookhran	Lincoln	PMP	PASS
Francis	Octave	PMP	PASS
Francois	Laura	CAPM	PASS
Gasper-Sinclair	Shir-Ann	PMP	PASS
Gill	Clive	PMP	PASS
Grant-Mohammed	Stacy	PMP	PASS
Isaac	Jeneece	PMP	PASS

LAST NAME	FIRST NAME	CERTIFICATION	EXAM RESULTS
John	Charlene	PMP	PASS
Khan	AL-Isharfeal	PMP	PASS
Khan	Fariyal	PMP	PASS
Lalla	Rajeev	PMP	PASS
Maharaj	Parmanan	PMP	PASS
Mayers	Marcia	CAPM	PASS
Maynard- Nathan-iel	Rhonda	CAPM	PASS
Mohammed	Nooriana	PMP	PASS
Myrie	Troy	PMP	PASS
Nakhid	Steve	PMP	PASS
Narine	Naresh	PMP	PF
Nowbutt	Patrina	PMP	PASS
Raghunanan	Roopchand	PMP	PASS
Ramnanan	Meera	PMP	PASS
Roopnarine	Narin	PMP	PASS
Simmons	Joel	PMP	PASS
Sinclair	Kevin	PMP	PASS
Soverall	David	PMP	PASS
Stephens	Christian	PMP	PASS
Stueve	Jeffrey	PMP	PASS
Yearwood	Shenelle	PMP	PASS

Congratulations to successful candidates

PMI SCC Vision

To be a “high profile, well respected, professional and sought after institution in the region for project managers and the practice of project management”

[www.pmiscc.org](http://www.pmiscc.org)

PMI has just announced the results of the 2009 Credential Exams, and we are proud to congratulate all our victorious candidates on their ongoing success in the future!!



Best Wishes from the  
Project Management Institute Southern  
Caribbean Chapter!!

Education & Certification for the Period August – September 2010

**A guide to the Project Management Body of Knowledge (PMBOK Guide) - Fourth Edition**



The Fourth Edition continues to reflect the evolving knowledge within the profession of project management. The PMBOK Guide—Fourth Edition continues the tradition of excellence in project management with a standard that is easy to understand and implement.

[www.pmi.org](http://www.pmi.org)

**Student Outreach Activity**

The VP Education & Certification was invited as one of three Feature Speakers to the Students Orientation programme at the Cipriani College of Labour and Co-operative Studies on Friday August 27th, 2010. The event was attended by entry level students from three faculties: Project Management, Public Relations & Marketing, and Cooperative Studies & Credit Union Management. The theme of the programme was ‘My success, my responsibility’.

The VP E&C presentation was entitled ‘Project Management – a Skill for life’. Students from the other disciplines were encouraged to acquire the skill of project Management. Mr. Hatim Ali, Head of Department Project Management was informed about the PMI GAC Accreditation and the College is interested in pursuing the status. His contact information was submitted to the Edwin Andrews, V.M.D., PH.D, Director, Academic and Educational Programs & Services, PMI Global for PMI follow up. Mr. Ali has also been registered for the complimentary GAC session on the Friday prior to the Global Conference.

**PMI Examinations**

The 2011 PMI Examination schedule for Trinidad has been approved as follows:

COUNTRY	EXAM DATE	DEADLINE FOR PAYMENT	SITE CODE	GROUP EXAMINATION No.	No. Candidates
Trinidad	March 14	February 07	0607	0607031411	125
Trinidad	June 13	May 09	0607	0607061311	125
Trinidad	September 12	August 08	0607	0607091211	125
Trinidad	December 12	November 07	0607	0607121211	125

\*Registration for 2011 exams begins after September 13, 2010

All exams would be held at Arthur Lok Jack Graduate School of Business, Max Richard Drive, Uriah Butler Highway North West, Mount Hope Trinidad.

The following are the examinations facilitated to date for 2010:

Country	Date	Total Candidates	EXAM				
			CAPM	PMP	PgMP	PMI-SP	RMP
Trinidad	April 10	77	13	62	1	1	-
Guyana	May 8	7	-	7	-	-	-
Trinidad	June 5	113	17	95	-	-	1

Country	Date	Total Candidates	EXAM					
			CAPM	PMP	PgMP	PMI-SP	RMP	
Barbados	July 24	6	1	5	-	-	-	
St Vincent	July 26	21	1	20	-	-	-	
Trinidad	Sept 11	<i>List of candidates requested</i>						

**Winning Contracts From A Position of Strength and Managing Contract Execution - "A Contractor's Perspective"**

**Maintain your credential**

You are required to participate in the Continuing Certification Requirements (CCR) program once you are a PMI credential holder. Your certification/CCR cycle begins the day you pass the exam and/or multi-rate assessment (for PgMP credential holders) and ends the same date three(3) years later.

To adhere to the CCR program, you need to participate in professional development activities where you earn professional development units (PDUs). PDUs are used to quantify approved professional development activities. Typically you earn one PDU for one hour (60 minutes) spent in a planned, structured professional development activity.

Each credential requires a certain number of PDUs per three year credential cycle.

(Further information about the CCR program can be found in your respective handbook)

Wednesday 15th September 2010 at 7:00 pm - 8:30 pm  
Cascadia Hotel & Conf. Centre St Anns - Port of Spain

**Topic: *Winning Contracts From A Position of Strength and Managing Contract Execution - "A Contractor's Perspective"***

**Presenter:** Michael Charles - BSc. Mech. Eng., PMP, Reg Eng.



**Bio:**

Michael Charles graduated from Southampton Technical College, England, in 1970 with an Ordinary National Diploma in General Engineering and the University of Surrey, England in 1973, with a BSc in Mechanical Engineering.

He is a registered engineer with the Board of Engineering of Trinidad and Tobago and a certified project management professional (PMP). He is a founding member of the Project Management Institute, Southern Caribbean Chapter and has served on the board of directors for over eight years including four years as the President. He currently holds the position of Immediate Past President. He has thirty seven years' experience in the energy industry both nationally and internationally working both on the Owner side and Contractor side.

He has held positions as a design engineer, field operations engineer, production superintendent, project engineer, project manager, general manager -operations, vice president – projects and chief operations officer. He has managed international projects both in Trinidad and the United States. Michael has presented several technical papers locally and regionally on the practical aspects of project management and also host lectures in basic project management training. Michael currently manages his own project management consulting Services Company.

**Abstract:**

Notification of Award of Contract is an exciting time in a contractor's organization and is a time for celebrations. It is the result of successfully managing the contractor's internal management processes of bid portfolio selection and bid preparation. This involves very costly and stressful man-hours of diligent work that is appreciated by only those few persons involved in the bid preparation.

However, the jubilation is short lived when the realities of having to commence the actual works soon set in. The contractor's project execution manager needs to quickly demonstrate that all the good activities articulated in the bid, of which he may have had no part in preparing, can be implemented efficiently.

Clients sometimes expect (unreasonably so) immediate action by the contractor, believing that the bid submission is the executable plan. This misconception quite often leads to project failure when the contractor is bullied into responding to the unreasonable demand to mobilize immediately. In fact, the bid plan is most of the times, a high level plan, owing to the time constraints of the bid period...

Visit <http://www.pmiscc.org/TechnicalSessions/TechSession.htm> for the full abstract.

## Maintain your credential

You are required to participate in the Continuing Certification Requirements (CCR) program once you are a PMI credential holder. Your certification/CCR cycle begins the day you pass the exam and/or multi-rate assessment (for PgMP credential holders) and ends the same date three(3) years later.

To adhere to the CCR program, you need to participate in professional development activities where you earn professional development units (PDUs). PDUs are used to quantify approved professional development activities. Typically you earn one PDU for one hour (60 minutes) spent in a planned, structured professional development activity.

Each credential requires a certain number of PDUs per three year credential cycle.

(Further information about the CCR program can be found in your respective handbook)

Local Government Minister Chandresh Sharma pledged that cost over runs on state sector projects will be outlawed under the new Government. Whilst this is a noble objective, it is in fact impractical, given the poor project management capability particularly in the non energy state sector. Good Project Management is all about the efficient delivery of the “Product” of the Project, and Project Managers in the state sector should only be expected to be measured by this criterion, and not provide the public, who are the ultimate Stakeholders, with an abundance of excuses for project failure.

Project Managers (individuals) and those Organizations assigned to manage Projects in the state sector, must accept that their primary function is to “influence the outcome of the Project by making things happen.” They must deliver their Projects according to the expectations of the Stakeholders, that is, the citizens of Trinidad and Tobago. Project Managers must take ownership of their project, and have a passion for the successful delivery for which they are ultimately responsible.

Here in T & T we do not see that commitment in the state sector Projects, where cost overruns and schedule slips have become the norm. In recent times there are few, if any, infrastructure projects, managed by the state that can be considered a success using established metrics in the project management discipline. All projects have measurable indicators of success. Such typical indicators are ‘on budget’, ‘on schedule’ and ‘according to the agreed upon Scope and Quality’. These Indicators should be clearly established in the Project Base line Plan before implementation starts. If changes to the scope during implementation are requested, for example, the Owner wants to add a fourth room to a planned three room building, then the budget, schedule, and technical specifications will have to be adjusted, with justification and approval, prior to implementation of this change. The Baseline Plan will then be altered accordingly. This is a tangible variation where one can see the value added to the final Product of the Project.

But what we see in the state sector projects is runaway costs and schedule and poor quality being delivered. In other words, the Project Managers are not influencing the outcome – they are just allowing inefficiencies to take control with no accountability. One such example is the recent complaints of the poor quality of houses being delivered. The fact that the houses were constructed and delivered is obviously not the metric for success. The houses must be built according to the agreed upon metrics of cost, time, and meet the required scope and quality parameters, so that the “product” of the project, which is well constructed, habitable houses, meets

the expectations of the Stakeholders (the prospective owners). The Project Managers for these houses have not done their due diligence and ensured that their technical staff of Engineers, Architects and Construction personnel have adhered to proper specifications, recognized building codes and approved industry construction practices.

Therefore the typical reaction of blaming Contractors for shoddy work or late delivery is not an acceptable excuse. First of all, only those Contractors that meet the pre qualifying criteria should be invited to participate, and good procurement management practices must take care of this activity. Also properly prepared Contract Agreements should include mechanisms to efficiently deal with poorly performing Contractors. For example, a Performance Bond may be put in place for the state to invoke if a Contractor is not performing satisfactorily, or liquidated damages or penalty clauses for late delivery. In this regard the state Project Managers must be very familiar with, and trained to understand how to apply the contents of the Agreement. The fact is, Projects have a definitive start date and end date, and should not be allowed to just run on like a never ending Operation. For example, no one seems to know what the final Schedule and Budget is for the Brian Lara Stadium or what the final “Product” of the Project will be. The original Schedule was for some part of the “Product” of the Project to be available for the World Cup in March 2007. Nearly three years later after the World Cup, this Project seems still to have no end date. The Project has metrics that appear to be a ‘moving target’ and the final Product will cost far more than it is worth (‘shades of Piarco Pride’) to the Stakeholders.

In making things happen, Project Managers in the state sector must use sound, established Project Management techniques which include carrying out the due diligence of ensuring good quality and safety management. In particular the Planning Phase is absolutely critical because projects “fail in the beginning, not at the end”. It is at the beginning of the Project when the risks are highest and the “unknowns” are most – so good up front Planning is critical. Consequently many Projects in the state sector fail because this part of the Project Life Cycle is marginalized and there is a rush to get to the Execution Phase, and which ultimately results in dissatisfied Stakeholders, that is all of us, the citizens of Trinidad and Tobago.

**Michael P.A. Charles,**  
**Reg. Engineer, Certified Project Management Professional, PMP**  
1239 River Court Block 7, Palmiste, San Fernando  
June 14, 2010

## PMI SCC Mission

To “operate as the authoritative body for Project Management professionals that fully caters to the needs of its members as they actively promote and practice the discipline of project management.”



## "Project, Program and Portfolio Risk Management" - JOINTLY SPONSORED BY BUSINESS MANAGEMENT CONSULTANTS AND ASB CONSULTING LIMITED

### Presentation Outline:

“We have a great plan, what could possibly go wrong?” All projects are risk endeavors. Therefore, project, program and portfolio managers are risk managers. This presentation examines the similarities and differences in risks and risk management at the project, program and portfolio levels, and the importance of effective risk management integration and communication between these project management functions.



**Bill Doescher, PMP®**

**Principal Consultant and Product Development Director, BMC**

### Bio:

Bill Doescher is a Principal Consultant and Product Development Director with Business Management Consultants (BMC) based in Houston, Texas. In his 25-year career, he has led project teams in new product development, application development, technology introduction, project and portfolio management processes, business process change, and marketing program development.

Mr. Doescher has held engineering, engineering management, project and program management positions in the geophysical and high tech industries with Geosource, Compaq Computer and Hewlett-Packard. As a principal consultant with BMC, he has provided project management development and training for clients throughout North America, and in the Caribbean through BMC's partnership with ASB Consulting of Trinidad and Tobago.

Mr. Doescher earned a B.S. in Electrical Engineering with Honors at the University of Texas at Austin and an M.B.A. at the University of Houston. He is a member of the Project Management Institute and a PMI®-certified Project Management Professional (PMP®). He is also a member of the Engineering Management Society of the Institute of Electrical and Electronics Engineers (IEEE). Visit <http://www.pmiscc.org/News/Events.htm> for more details.

## "Project Management of the Godineaux Bridge Refurbishment" - A Case Study

### Presentation Outline:

The Godineaux Bridge lies along a major infrastructure artery serving the South-West peninsula and the associated energy and non-energy based industries.

Because of its strategic importance, the Ministry of Works (through its executing agency P.U.R.E.) undertook a major exercise to refurbish and strengthen this bridge. The aim of the presentation is to illustrate the project management aspects of what was a major planning and co-ordination exercise.

The presentation will focus on the project organization structure, administration of the contract, contract form, challenges faced and lessons learned by the management team, technical approach to the refurbishment, and the use of specialist materials and techniques for various aspects of the works.



**Mithra V Rampersad**

**MBA BEng CEng MICE REng DipFM**

### Bio:

Mithra Rampersad is a chartered civil engineer and is the managing director of Rivelin Consultants Limited, a Project Management &

Engineering Consultancy.

He has over 20 years' experience in the engineering sector, gained both in the United Kingdom and the Caribbean.

He holds an MBA with Distinction and LLB Diploma in Contract Law, both of which provides additional depth to the projects managed under Rivelin Consultants. Visit <http://www.pmiscc.org/News/Events.htm> for more details.

## Tips on earning PDUs

[www.pmi.org/Pages/Ten\\_Ways\\_to\\_Earn\\_PDUs.aspx](http://www.pmi.org/Pages/Ten_Ways_to_Earn_PDUs.aspx)

## Upcoming Events

### Project Management Institute Southern Caribbean Chapter

4 East Street  
Petrotrin Pointe-a-Pierre  
Trinidad & Tobago, West Indies

Telephone:: 1-868-658-4200 ext. 2179  
Email:: jemima.ramjattan@petrotrin.com

[www.pmiscc.org](http://www.pmiscc.org)

#### ABOUT PMI SCC

The PMI Southern Caribbean Chapter (PMI SCC) is a chartered component of PMI since 1999 and was registered as a non-profit organization in Trinidad and Tobago in 2001. There are currently over 550 members representing energy, banking, insurance, manufacturing, government, training/education and services and consulting. At least 60% of our members are PMI Credential holders.

#### ABOUT PMI

The Project Management Institute (PMI) is the leading membership association for the project management profession for almost 40 years, with more than 500,000 members in over 170 countries, 30 Specific Interest Groups representing a range of industries and 250 Chapters around the world.

#### PMI SCC PUBLICATIONS

Editor-in-Chief: John Lewis, VP Publications

Co-editor: Dawn Lewis &  
Simone De Souza

#### Contributors:

Cynthia Hayes - President

Cynthia James-Cramer - VP Education & Certification

Michael Charles

For more information, or to submit content to the PMISCC Newsletter, please contact John Lewis, VP Publications at [publications@pmiscc.org](mailto:publications@pmiscc.org)

- **Upcoming Technical Session** - Wednesday 15th September 2010 at 7:00 pm - 8:30 pm. Presenter: Michael Charles at Cascadia Hotel & Conf. Centre St Anns - Port of Spain. **Topic: Winning Contracts From A Position of Strength and Managing Contract Execution - "A Contractor's Perspective"**.
- **Technical Session** - Wednesday October 13, 2010 - Presenter: Barrie Stott at The Cascadia Hotel. **Topic: "A Project management Approach to Change Management- Requirements for Successful Organizational Change"**.
- **PMI SCC 1st Annual Wine & Cheese** - Friday 24th September 2010 at The Anchorage, Hart's Cut, Chaguaramas. Time: 5pm – 8pm.

## Recent Events

- **Technical Session** - Michael P.A. Charles, held on Wednesday 5th May, 2010 in Kampo Restaurant, Chaguanas. **Topic: INFLUENCING THE OUT COME OF THE PROJECT "WHERE THE RUBBER MEETS THE ROAD"**.
- **Technical Session** - Bill Doescher, PMP® held on Wednesday 26th May, 2010 at Cascadia Hotel. **Topic: JOINTLY SPONSORED BY BUSINESS MANAGEMENT CONSULTANTS AND ASB CONSULTING LIMITED - Project, Program and Portfolio Risk Management.**
- **COSTAATT Career Fair Pictures**
- **Technical Session** - Mithra Rampersad, held on Tuesday 22nd June, 2010 at Kampo Restaurant, Chaguanas. **Topic: PM Challenges in the Refurbishment of the Godineau River Bridge: A Case Study.**



[www.pmi.org/BusinessSolutions](http://www.pmi.org/BusinessSolutions)